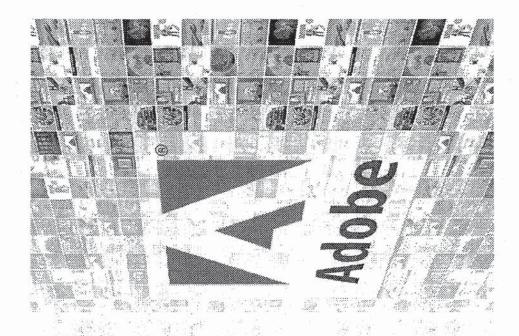
EXHIBIT 216





Human Resources

Compensation

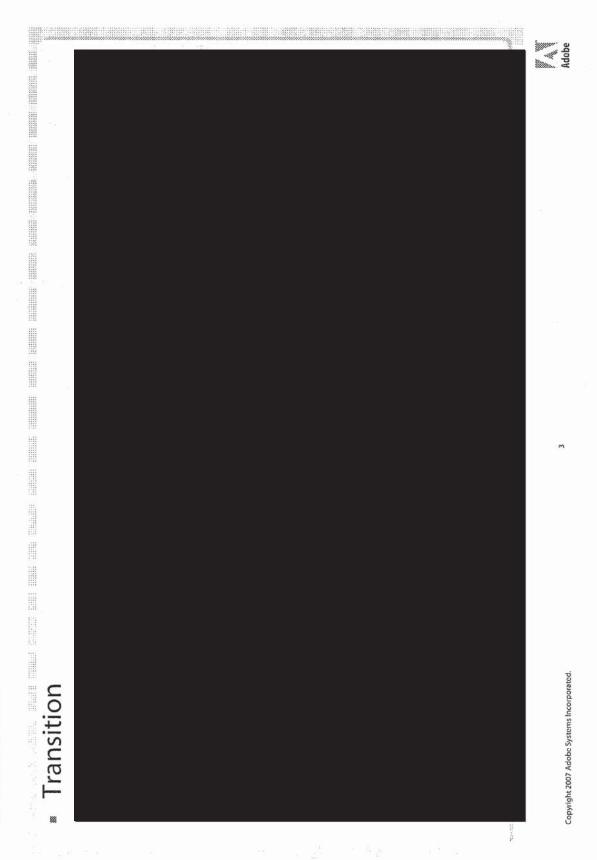
ANNE TORREANO, CSR #10520 DATE: 8.21.2012 EXHIBIT 26 るな

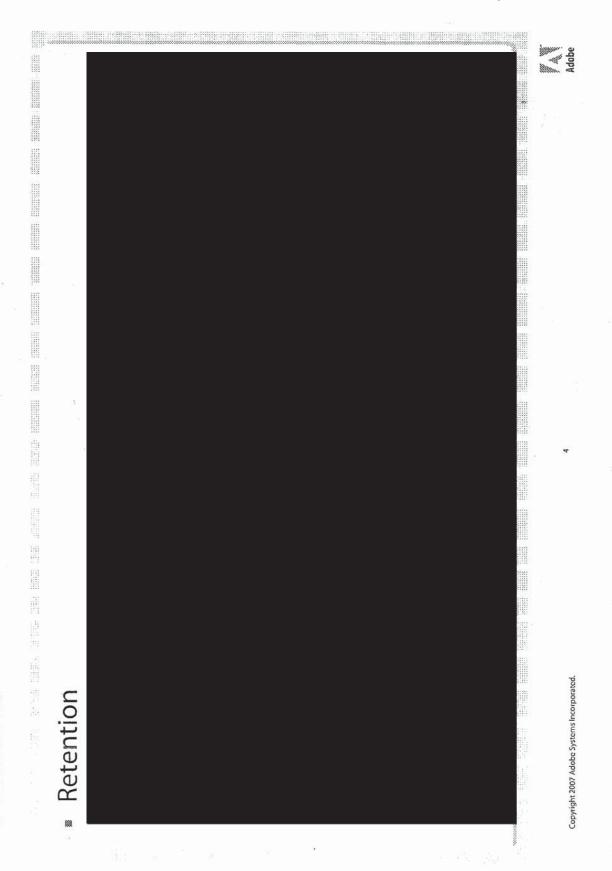
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Provide clarity on the various guidelines: retention, transition, counter offer programs and other one-off situations

- What are they
- When should they be used
- Provide a framework for consistency (not necessarily equality) across the company
- Develop clear guidelines and documents that can be referenced





Counter Offer

internal equity should

ALWAYS be considered

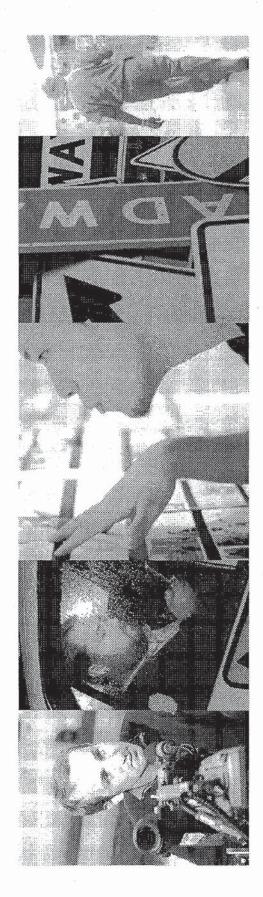
Other

Other one-off situations that do not fall into one of the above 3 categories will be handled on a case by case basis

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- Gain agreement on objectives/definitions (Donna and Debbie by 5/31/08)
- Test with HR leadership (Donna's Staff by 6/15/08)
- Develop a detailed matrix and process document for review and approval (Kim by end of Q3) 88



how the world engages with ideas and information

